WEST LINN - WILSONVILLE SCHOOL DISTRICT





West Linn-Wilsonville School District City of West Linn, Oregon City of Wilsonville, Oregon

JOINT SPECIAL MEETING

Wednesday, February 20, 2013

6:00 p.m.

City of Wilsonville Council Chambers

29799 SW Town Center Loop E Wilsonville, Oregon 97070

www.wlwv.k12.or.us www.westlinnoregon.gov www.ci.wilsonville.or.us

- 1. Call to Order
- 2. Welcome & Introductions
- 3. Compression Presentation by TVF&R Fire Chief Mike Duyck and CFO Debra Guzman
- 4. Update from West Linn-Wilsonville School District
- 5. Update from City of West Linn
- 6. Update from City of Wilsonville
- 7. Questions, Answers, & Discussion
- 8. Adjourn

City of Wilsonville 2012 Review Highlights & 2013 Forecast Highlights

Special Report Prepared for the West Linn City Council and West Linn-Wilsonville School District Board of Directors from the Wilsonville City Council

February 20, 2013 Wilsonville City Hall



Wilsonville City Council

Tim Knapp, Mayor

Richard Goddard, Councilor Julie Fitzgerald, Councilor Scott Starr, Council President Susie Stevens, Councilor

City Appointed Management

Bryan Cosgrove, City Manager Michael Kohlhoff, City Attorney





CITY OF WILSONVILLE, OREGON / SOUTH METRO AREA REGIONAL TRANSIT (SMART)

29799 SW Town Center Loop East Wilsonville, OR 97070 www.ci.wilsonville.or.us

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Community Development Dept. Nancy Kraushaar, Community Development Director 503-570-1562 • kraushaar@ci.wilsonville.or.us

Finance Dept. Joanne Ossana, Finance Director 503-570-1511 • ossana@ci.wilsonville.or.us

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Public Works Dept. Delora Kerber, Public Works Director 503-570-1542 • kerber@ci.wilsonville.or.us

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Lowrie Primary School in Villebois

2012 Review Highlights: Population Growth

Wilsonville Continues Growing at Faster Rate than Portland Metro Area or the State of Oregon

Recent population data released by the Population Research Center (PRC) at Portland State University coupled with U.S. Census Bureau data show that the City of Wilsonville continues to grow at a rate five-times faster than either the three-county Portland metro area (Clackamas, Multnomah and Washington counties) or the entire state of Oregon.

Over a two-year period, between the 2010 Census and 2012 PRC population update estimate, the City of Wilsonville added over 1,000 new residents, increasing the City's total residential population by 5.2 percent. Wilsonville's rate of population increase is approximately five-times greater compared to either the Portland area (1.0 percent) and Oregon (1.2 percent).

These recent population counts continue a longer-term trend of Wilsonville growing at rates two- to five-times faster than either the metro area or the state.

| Year | City of Wilsonville | % Change | Portland Metro Area | % Change | State of Oregon | % Change |
|------|------------------------|-------------|------------------------|-------------|--------------------|-------------|
| 2012 | 20,515 | 5.2% | 1,658,787 | 1.0% | 3,883,735 | 1.2% |
| 2010 | 19,509 | 39.4% | 1,643,046 | 13.6% | 3,837,300 | 12.2% |
| 2000 | 13,991 | 96.9% | 1,446,219 | 22.9% | 3,421,399 | 20.4% |
| 1990 | 7,106 | 143.4% | 1,176,281 | 11.8% | 2,842,321 | 7.9% |
| 1980 | 2,920 | 1 | 1,052,347 | | 2,633,156 | |

Population Counts and Rates of Change of the City of Wilsonville, Portland Metro Area and State of Oregon

% Change from prior listed population count

Portland Metro Area: Clackamas, Multnomah and Washington counties

2012 Review Highlights: Building & Development

City Sees Near-Record \$125 Million in 2012 Building Activity, with Mostly Private-Sector Investment

The City of Wilsonville experienced a second consecutive year of high building activity based on the value of construction activity in 2012. The total value of all new private- and public-sector construction, or building valuation, reached a near-record amount of \$125.4 million in 2012, third only to the record-setting amount of \$139.5 million set in 2011 and second to the \$127 million of total new construction in 2001.

In spite of the slow economy, the City issued 733 building permits totaling \$97.7 million for the second highest-value year of private-sector construction in the City's history, or nearly two-thirds greater than the past 10 year's average amount of \$60.3 million.

In the prior year, 2011, the City experienced record private-sector construction worth \$128 million.

In total, the combined \$125 million private and public investments in Wilsonville during the past year sustained an estimated 1,350 to 1,700 jobs in various sectors of the economy, including construction contractors, suppliers, delivery services, etc.

"I think that these numbers show that business and investment is attracted to a community that has maintained high local standards, while working hard to strike the right balance between sustainability and long-term growth," said Mayor Tim Knapp.

A break-out of private-sector building-permit values shows, by descending amounts:

- New Residential—\$49.5 million:
 - The City issued permits for 288 multi-family units with a value of \$26.2 million, primarily for the Holland Partner Group's development just north of Jory Trail at the Grove that is located at the former Thunderbird mobile home site.
- o Home-builders applied for 101

building permits for new single-family dwellings—mostly in Villebois—with a total valuation of \$22.5 million.

Commercial/Industrial Renovations—\$29.1 million:

• The City issued an exceptionally high number of permits

Oregon TECH

- totaling 314 for additions and tenant improvements for non-residential buildings. Highlights include \$3.2 million for OregonTech, which is currently leasing private office space in the former InFocus building, along with \$1.5 million in improvements to the Willamette Crossing building on Miley Road and \$1 million for Pacific Natural Foods warehouse improvements to the former Nike distribution center.
- New Commercial/Industrial—\$19 million:
 - Four building permits were issued for new commercial and industrial buildings; the new Mentor Graphics data-center accounted for over 80% or \$15.4 million of the total.
 - The remaining new buildings include the two-story, 19,500 sq. ft. Boone Building (\$2.5million) and new community centers under construction at Jory Trail at the Grove (\$618,000) and Villebois (\$518,000).
- Residential Renovations and Additions—\$800,000: A total of 26 permits were issued for renovations or additions to existing single-family homes.

Public-sector building activity:

- New public-sector building valuations for 2012 totaled \$27.7 million:
 - The majority of public construction focused on the City's renovated and enlarged Waste-Water Treatment Plant valued at \$19.3 million.
 - Tualatin Valley Fire & Rescue District's (TVFR) new fire-station/command-center on Elligsen Road came in at \$4.8 million.
 - The City's South Metro Area Regional Transit (SMART) and Fleet new operations and maintenance facility that opens in February was valued at \$3.5 million.



Boone Building

2012 Review Highlights: New Building Activity Directly Benefits Schools

Wilsonville Generates Record Amount of Schools Construction Excise Tax

In direct proportion of the near-record building activity in Wilsonville during 2012, the City collected and remitted to the West Linn-Wilsonville School District a record amount of Schools Construction Excise Tax (CET). Construction in Wilsonville during calendar year 2012 produced \$768,042 of CET funds.

Since 2008, the Wilsonville has contributed \$1.6 million of School CET funds primarily to the West Linn-Wilsonville School District.

In 2007, the Oregon legislature passed the "Schools Construction Excise Tax" (CET) law (SB 1036) that was designed to help Oregon school districts pay for a portion of the cost of new or expanded school facilities. The bill allows school boards, in cooperation with cities and counties, to tax new residential and non-residential development. In effect, this tax requires new development to share the cost of accommodating population growth with school districts.

The City of Wilsonville passed Resolution No. 2081 in October 2007, which codified the City's collection and remittance of the School Construction Excise Tax.

| Year | Amount | | |
|-------|-------------|--|--|
| 2012 | \$768,042 | | |
| 2011 | \$415,338 | | |
| 2010 | \$160,593 | | |
| 2009 | \$115,870 | | |
| 2008 | \$130,198 | | |
| TOTAL | \$1,590,041 | | |

City of Wilsonville Collection and Remittance of Schools Construction Excise Tax

* 2013 year-to-date

2013 Forecast Highlights: Infrastructure Projects

Road Transportation Infrastructure: Vehicles & Bike/Ped Infrastructure

1 Barber Street Bridge and Road Extension

The City plans to finish final design, permitting, and right-of-way acquisition on the Barber Street Bridge and roadway extension from Kinsman Road, near SMART/WES Transit Center, west to Montebello Drive in Villebois, near Lowrie Primary School. Construction is planned to start in fall 2014 and estimated to be completed by 2015.

2 Boeckman Road Bridge Repairs

Major road rebuilding and repairs to 400 feet of both Boeckman Road approaches to the bridge over Coffee Lake Creek. The new roadway is in design stage with bidding expected in spring 2013, potential construction in summer 2013, and possible re-opening in autumn 2013; *however*, *a geotechnical analysis that is pending may conclude that the project has to be delayed by a year*.

3 Boeckman Road and Parkway Avenue Intersection Signal Improvements

A left-turn protective permissive arrow is to be added to the traffic signal on Boeckman Road and other upgrades will occur at the intersection of Parkway Avenue and Boeckman Road. Construction begins this month and is scheduled to be finished by May 2013.

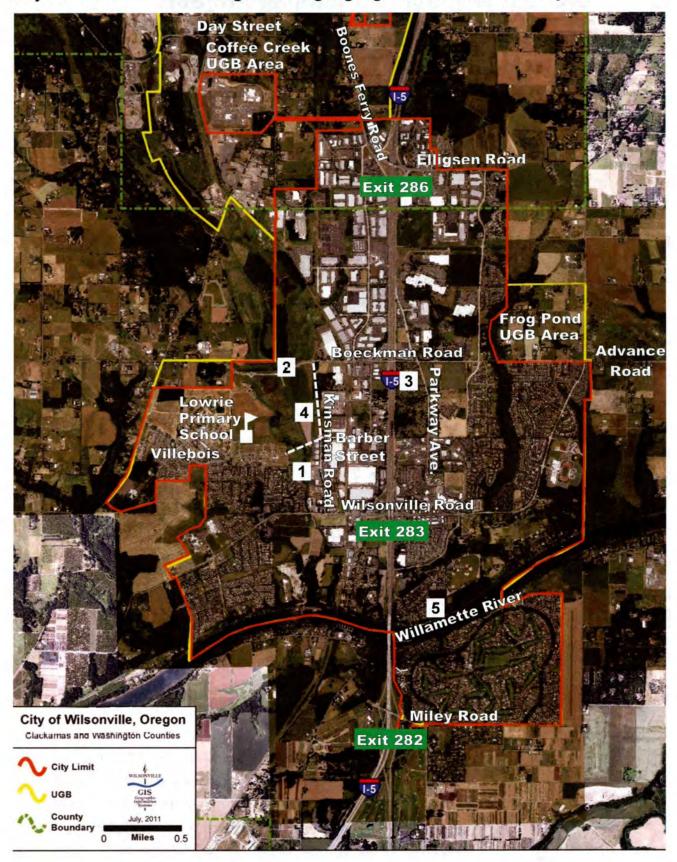
4 Kinsman Road Extension – Barber Street to Boeckman Road

Complete final design and permit application for a 2,500-foot-long extension of Kinsman Road from Barber Street north to Boeckman Road during 2013. Right-of-way acquisition expected in 2014, with construction scheduled for 2015.

Park Infrastructure

5 Memorial Park – Parking Lot Reconstruction

The project seeks to improve safety, convenience and the lifespan of one of the busiest parking lots of any City park in Wilsonville that serves as a regional park. Replace the asphalt, possibly reconfigure the parking spaces, and add driving lanes and directional signs. Build stormwater features such as swales to manage runoff. Construct a bus turnout and kiosk and safer connection to the park's trail system. Add elements to help pedestrians and bicyclists safely navigate the parking area and provide better access to the trail system. Work is expected to begin in September after Labor Day.



City of Wilsonville Aerial Image Showing Highlighted Infrastructure Projects

2013 Forecast Highlights: Planning Projects

City Plans for New Residential and Industrial Development

Housing Needs Analysis to Be Conducted

The City has issued a Request for Proposal (RFP) for assistance to conduct a Statewide Planning Goal 10 Housing Needs analysis. This project seeks to satisfy DLCD periodic-review requirements to determine if the city has a 20-year supply of buildable residential land consistent with state law. Completion of this work will set the stage for future concept planning for the Frog Pond area and further regional UGB discussions.

Planning Grant Requests to Metro

The City has an opportunity to advance urban-development "concept planning" efforts, which are required prior to annexation of either Urban Growth Boundary (UGB) areas or Urban Reserve (UR) areas. Metro is soliciting applications for the 2013 cycle of Community Planning and Development Grants, which are funded by a region-wide Metro Construction Excise Tax (CET).

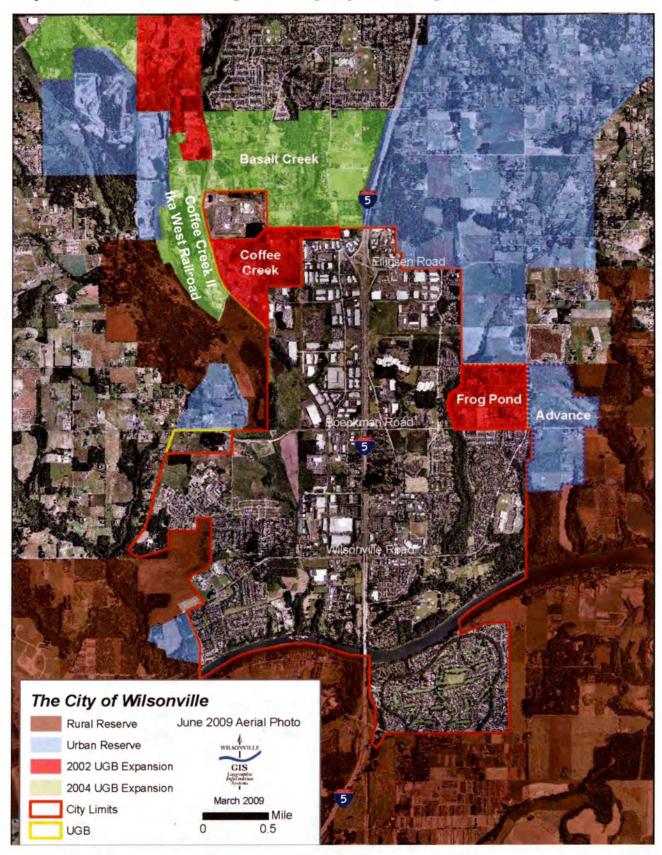
The City Planning Division intends to submit a grant application for simultaneous concept-planning for the Frog Pond UGB area and the Advance UR area. The City has been invited to coordinate with Washington County, which will act as lead applicant, and the Port of Portland to advance concept planning efforts for up to 21 large-lot industrial sites scattered across the region that did not have detailed site-assessments conducted for the 2011-12 Regional Industrial Lands Study inventory. Five of these large-lot industrial sites are located in the Coffee Creek UGB area of Wilsonville.

Residential Development: East Wilsonville Frog Pond UGB Area and Advance UR Area

The 181-acre Frog Pond area was added to the UGB in 2002; however, a concept plan must be prepared before annexation occurs and development advances. The 316-acre Advance UR area (Metro UGB Analysis Area 4H) was added to the region's urban reserves by Metro in 2010. In line with City Council direction, the City's Metro CET grant application will request funds to plan simultaneously for both Frog Pond and Advance areas that total 497 acres.

Industrial Development: Northwest Wilsonville Coffee Creek UGB Area

The City completed a master plan for the 218-acre Coffee Creek Regionally Significant Industrial Area (RSIA) in 2008 and detailed infrastructure study in 2011, which is now more "primed" for development. Additionally, five sites totaling 263 acres in what has been also referred to as the "West Railroad" planning area of the Coffee Creek UGB area are proposed for concept planning. The City worked in 2011-12 with Tualatin, Metro and Washington County on initial planning efforts for development and transportation facilities for the adjacent Basalt Creek UGB area.



City of Wilsonville Aerial Image Showing Major Planning Areas

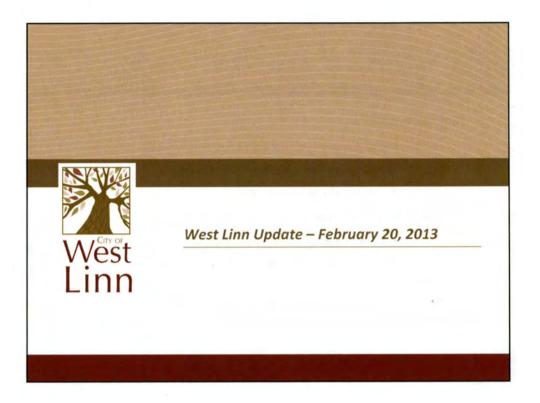


Public Dedication Event

Sunday, October 7, 2012 • Old Town Square Plaza

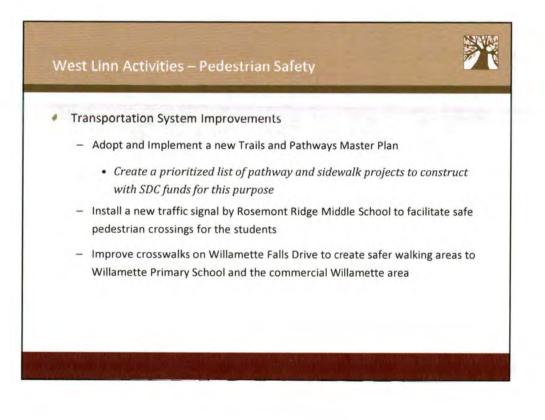


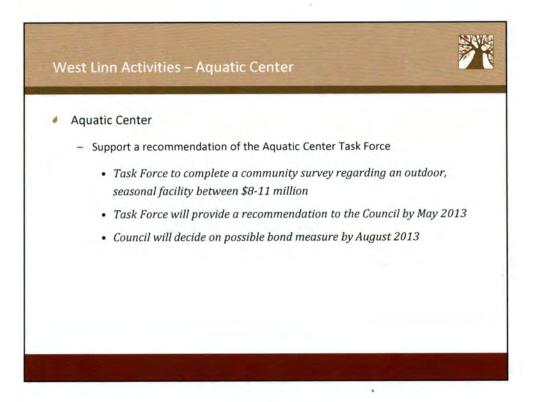
I-5/Wilsonville Road Interchange: Over the period of 2010-12, over 1,000 students of Wilsonville public schools participated in the research, design and hand-painting of approximately 5,000 tiles that illustrate local flora and fauna. School District Board Chair Keith Steele said, "Beauty & the Bridge' became more than another public-works project; it served as an excellent example of a project-based curriculum with students learning about art and the local environment — and also learning about transportation issues, engineering requirements and public-works standards. What started as an 'art project' became an overall civics lesson."

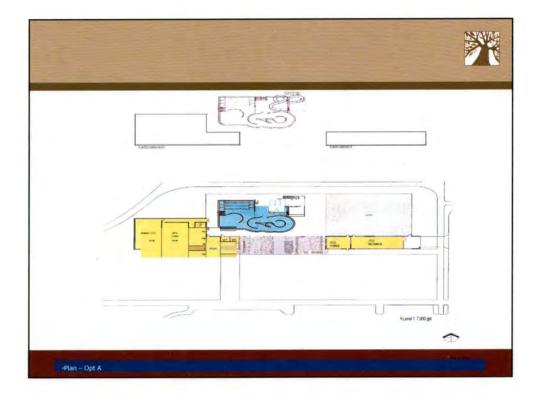


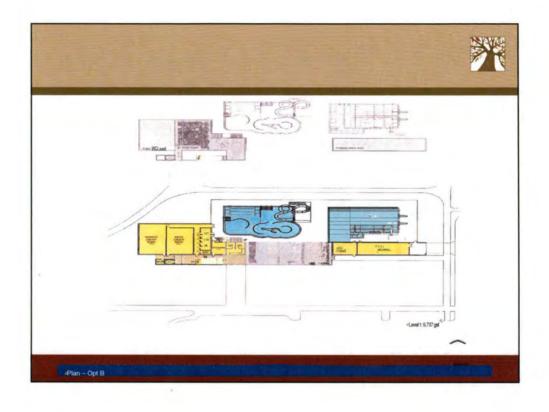
| cal Year | Population | Total Development | New Home Permits | School Excise Tax |
|----------|---------------|----------------------|---------------------|----------------------|
| 2012 | 25,250 | \$40,044,000 | 96 | \$283,826 |
| | - Inden Ander | | | |
| 2011 | 25,109 | \$37,614,000 | 38 | \$134,583 |
| | | | | |
| 2010 | 24,455 | \$27,247,000 | 52 | \$222,524 |

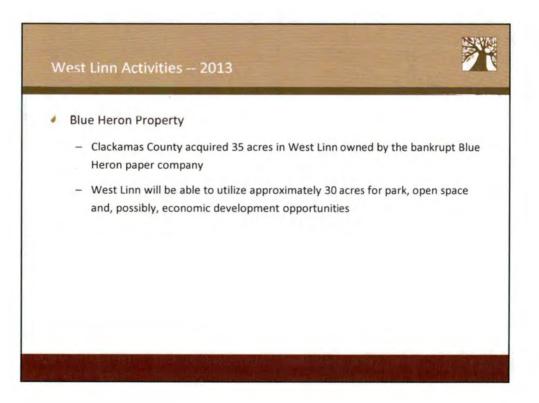


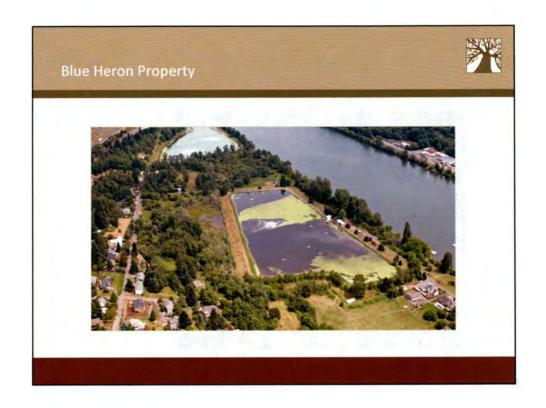


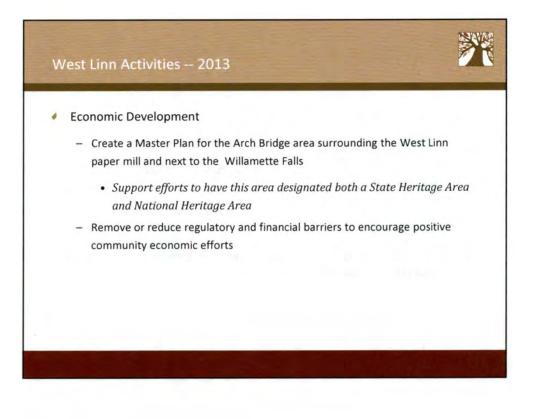


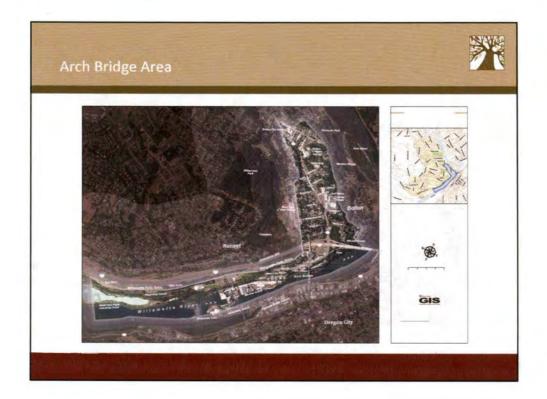


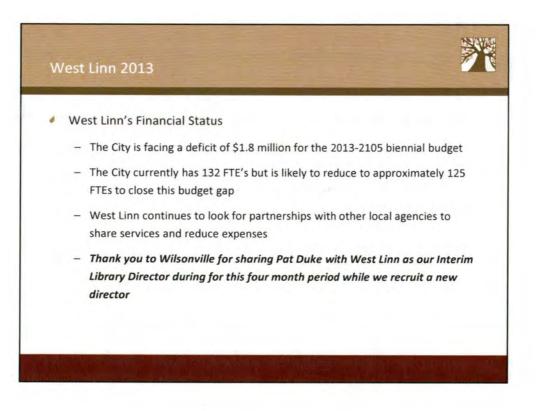














Aligning Through Difficult Times



Mike Duyck – Fire Chief Debra Guzman - CFO



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What Happened???

- 100% Property Tax Funded Organizations
- Pre-2007
 - RMV to AV Split
 - 3% plus
- Budget Process
- Did we understand?



What Happened???

- How our taxing structure works
- What is happening
- · What can and will happen
- What should we do
- What can we do
- Future



Property Taxes in Oregon

Measure 5: 1990

- Set rate limit on the amount of property taxes to be collected:
 - \$5 per \$1,000 of <u>Real Market Value</u> for schools
 - \$10 per \$1,000 of Real Market Value for General Government

Measure 50: 1997

- <u>Real Market Value</u> (RMV) no longer used to assess taxes
- Established <u>Maximum Assessed Value</u> (MAV)
 - Set Assessed Value (AV) at 90% of 1995 value
 - Limited increases in AV to 3% a year



Two Calculations for Every Property

Property Owner Pays the Lesser of These 'Assessed' Taxes

Assessed Value <u>x Tax Rate</u> = Tax Extended



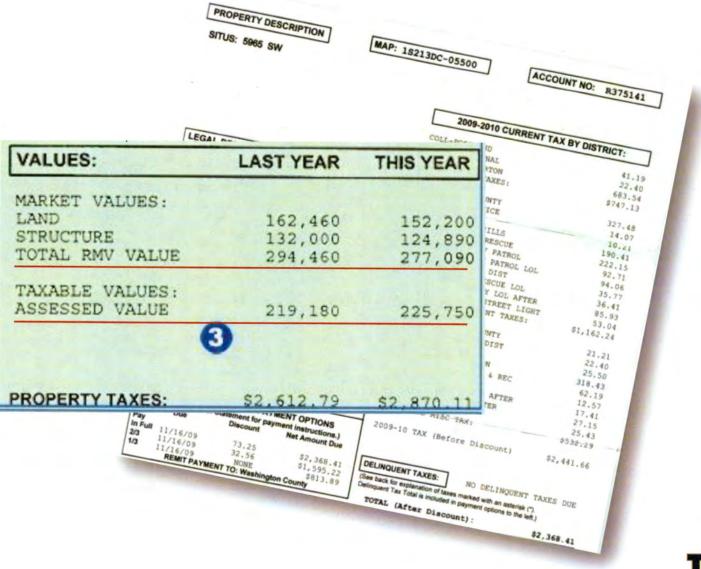
Real Market Value x Maximum Category Rate (\$5 Schools / \$10 Government)

= Maximum Allowable Tax



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Property Tax Statement

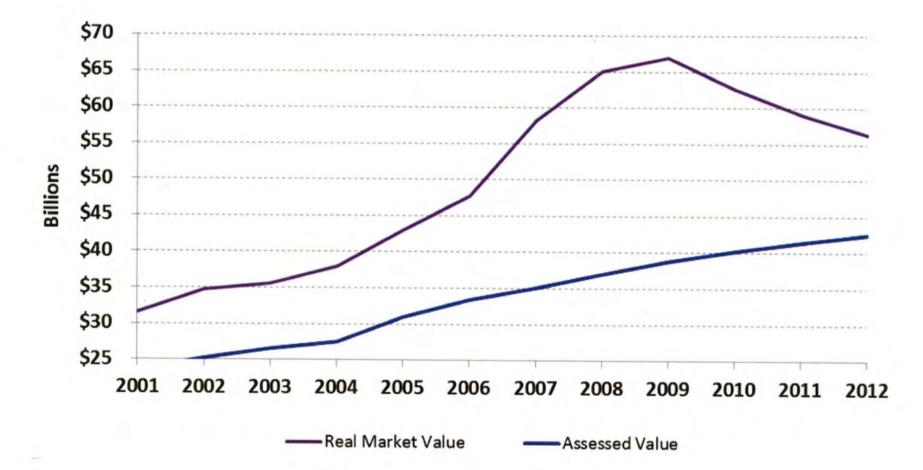




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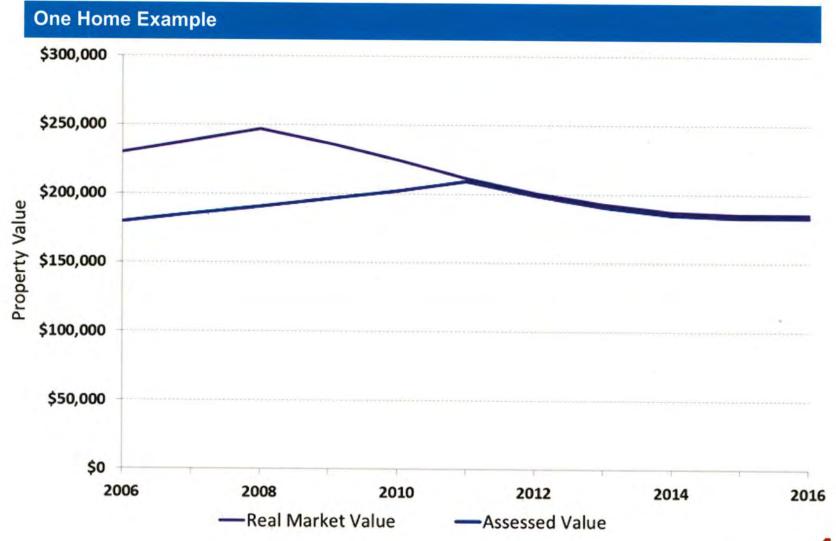
Property Taxes in Oregon

Spread Between RMV and AV



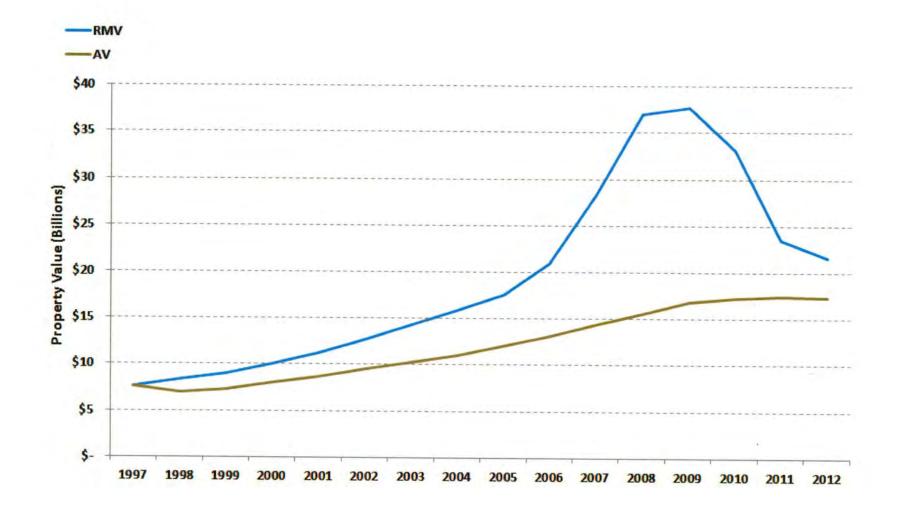


Assessed Value is Limited by RMV



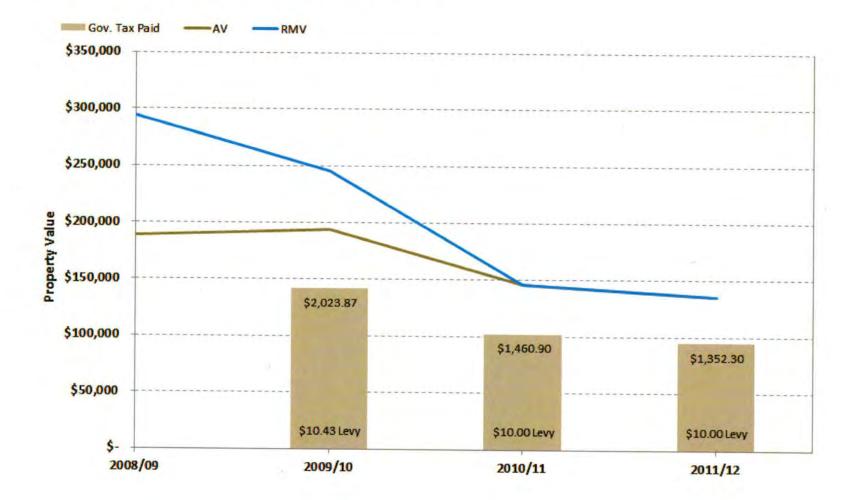


Deschutes County RMV and AV History



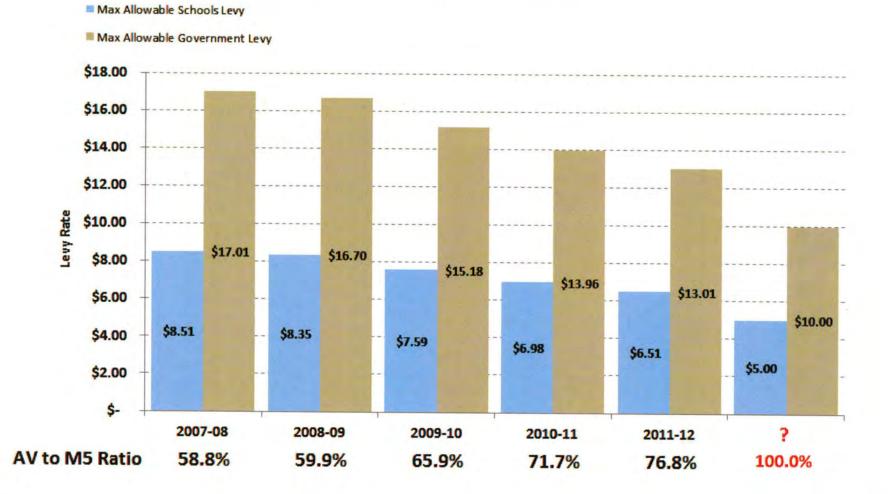


Significant RMV Loss Creates Value and Tax Loss (One Property in Deschutes County)





As the Ratio Between AV and RMV Shrinks, the Maximum Allowable Levy Under Measure 5 is Significantly Reduced





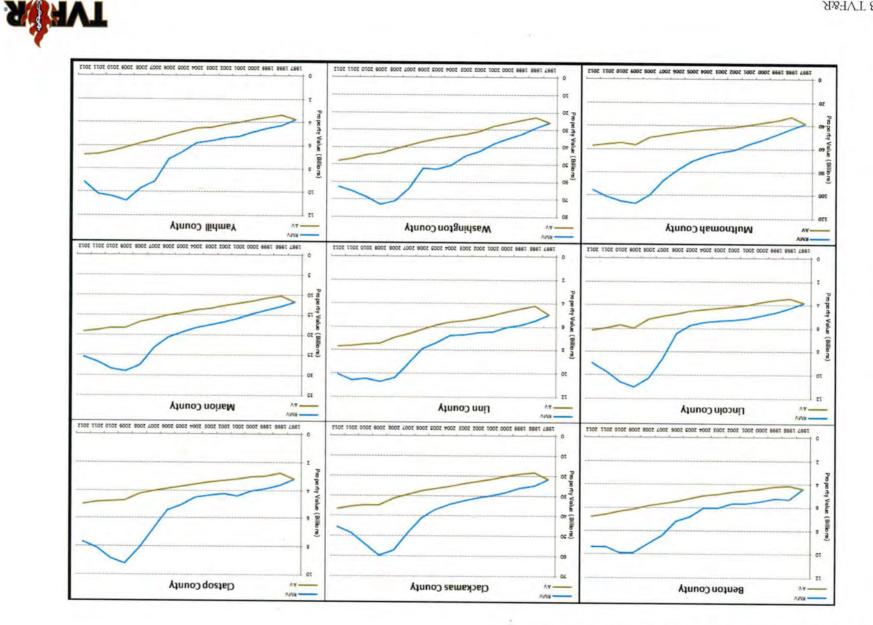
Measure 5 Limits Total Tax

\$5 schools / \$10 general government

| | | School | Government | Unlimited | Total |
|--------|--------------------------------|--------|------------|-----------|---------|
| 052.26 | Washington County | - | 2.8384 | 0.1360 | 2.9744 |
| | NW Regional ESD | 0.1538 | • | - | 0.1538 |
| | Portland Community College | 0.2828 | - | 0.3153 | 0.5981 |
| | Beaverton School District #48 | 4.6930 | - | 2.1673 | 6.8603 |
| | Tualatin Hills Park & Rec | - | 1.3073 | 0.4315 | 1.7388 |
| | Tualatin Valley Fire & Rescue | - | 1.7752 | 0.1550 | 1.9302 |
| | Port of Portland | - | 0.0701 | - | 0.0701 |
| | Tri-Met | - | | 0.0583 | 0.0583 |
| | City of Beaverton | - | 3.9696 | 0.2095 | 4.1791 |
| | Clean Water Services | | - | | |
| | Metro | - 1 | 0.0966 | 0.2188 | 0.3154 |
| | Tualatin Valley Water District | - | | - | • |
| | | | | | |
| | Total Tax Rate | 5.1296 | 10.0572 | 3.6917 | 18.8785 |

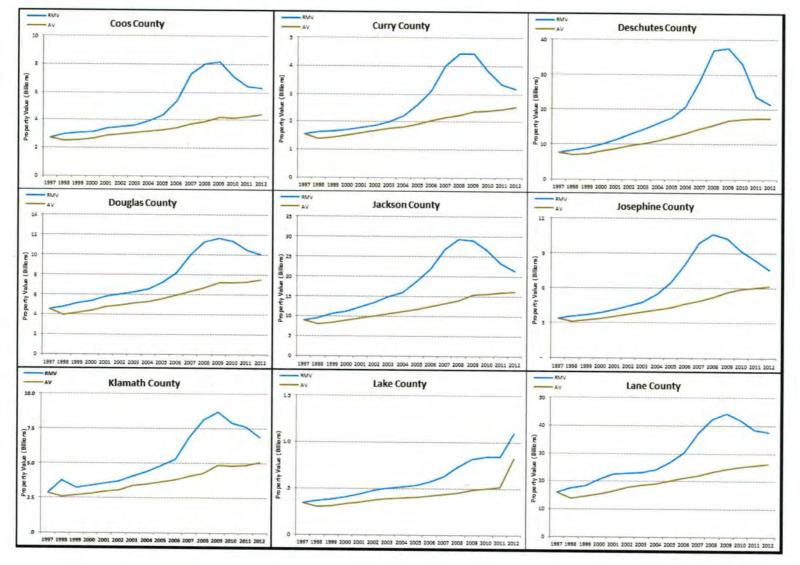


Northwest Counties



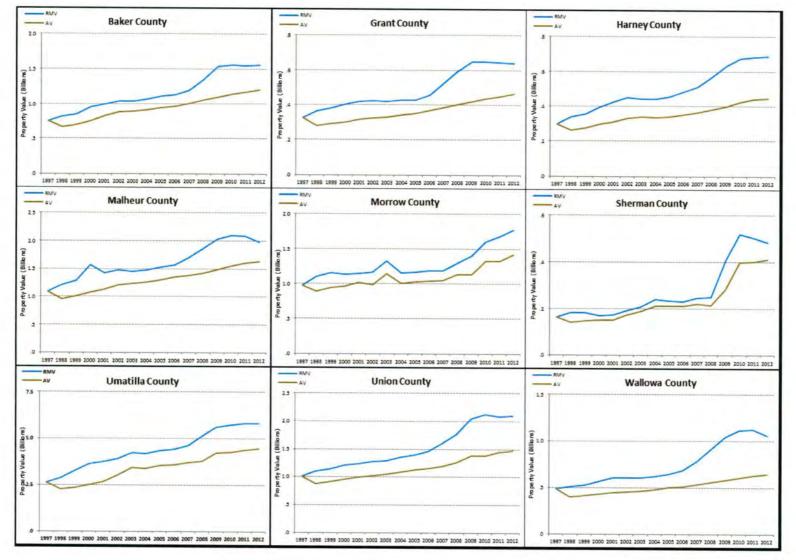
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Southwest and Central Counties





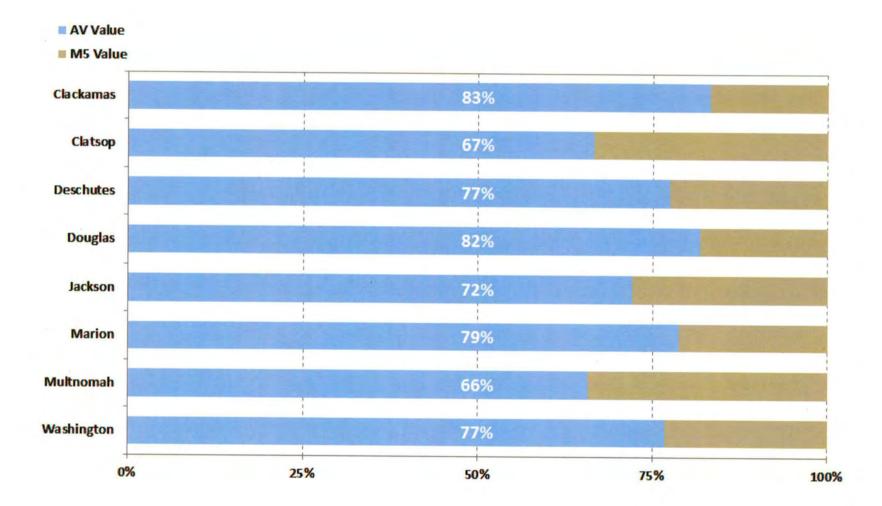
Central and Eastern Counties





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By County View of AV to RMV

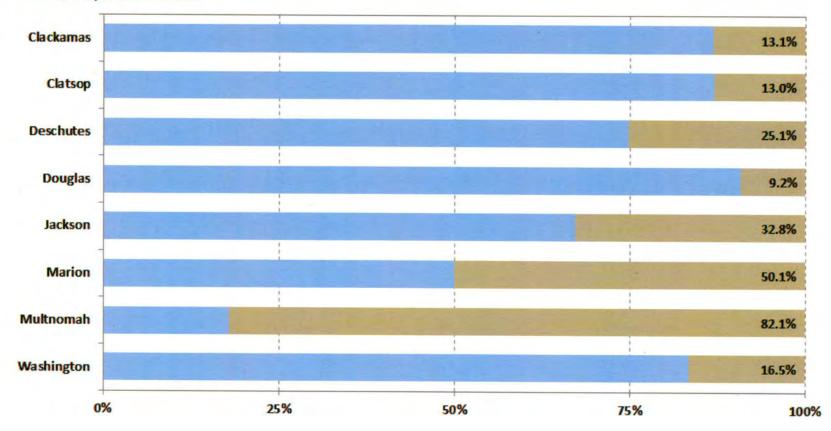




By County Assessed Value with M5 \$10 Rate Cap Compression Potential

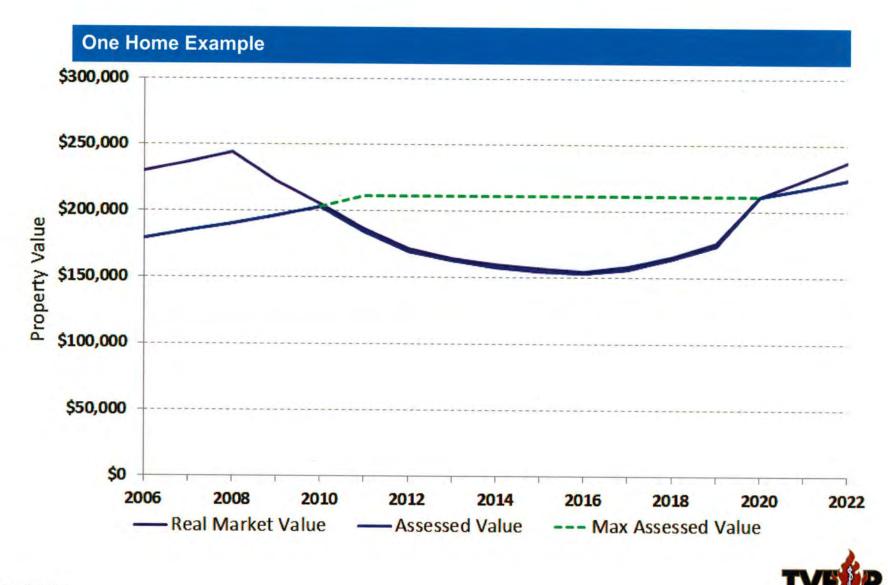
AV Under \$10 Total Gov. Rate

AV w/Compression Potential



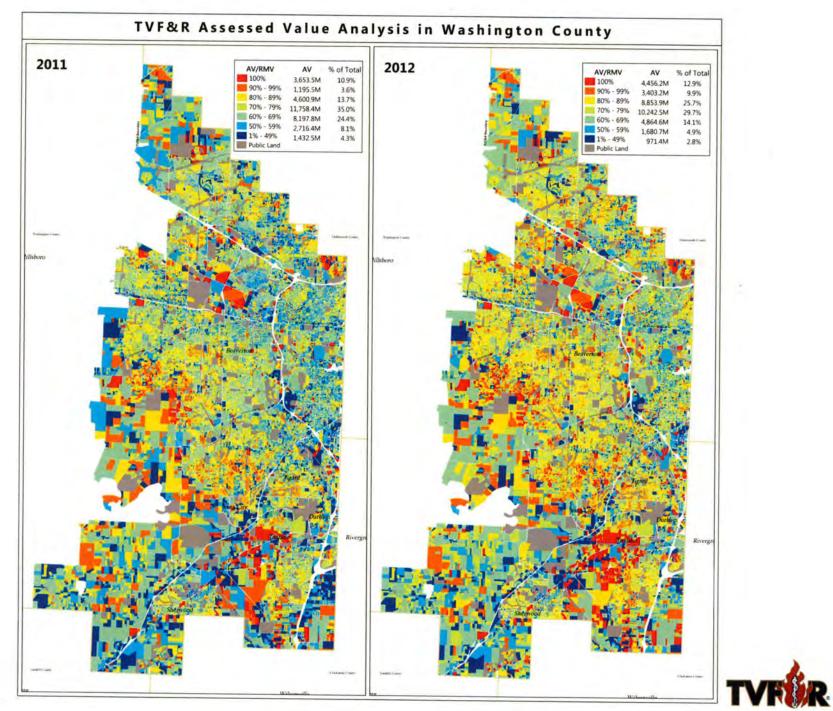


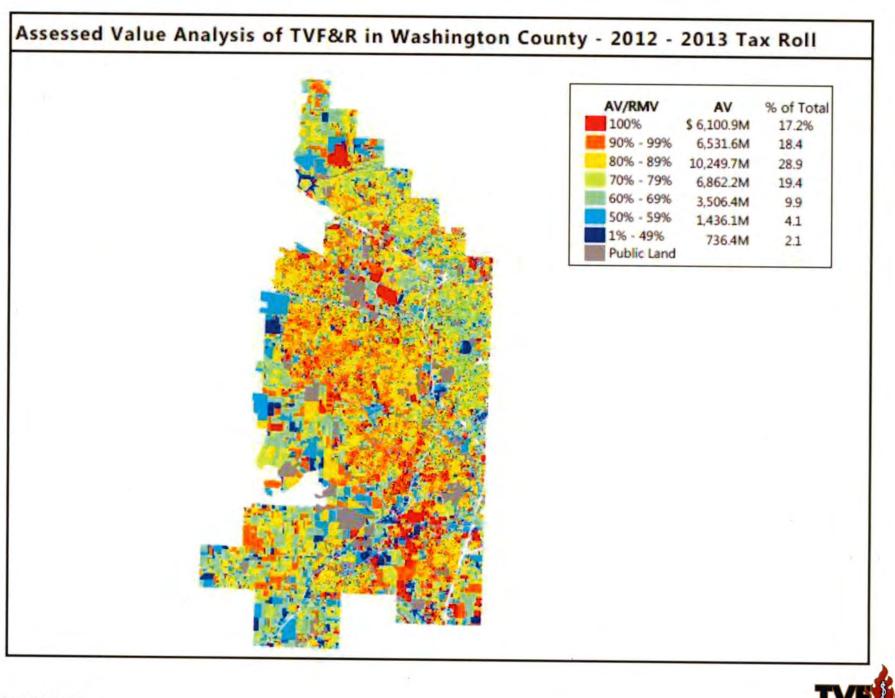
Maximum Assessed Value Holds



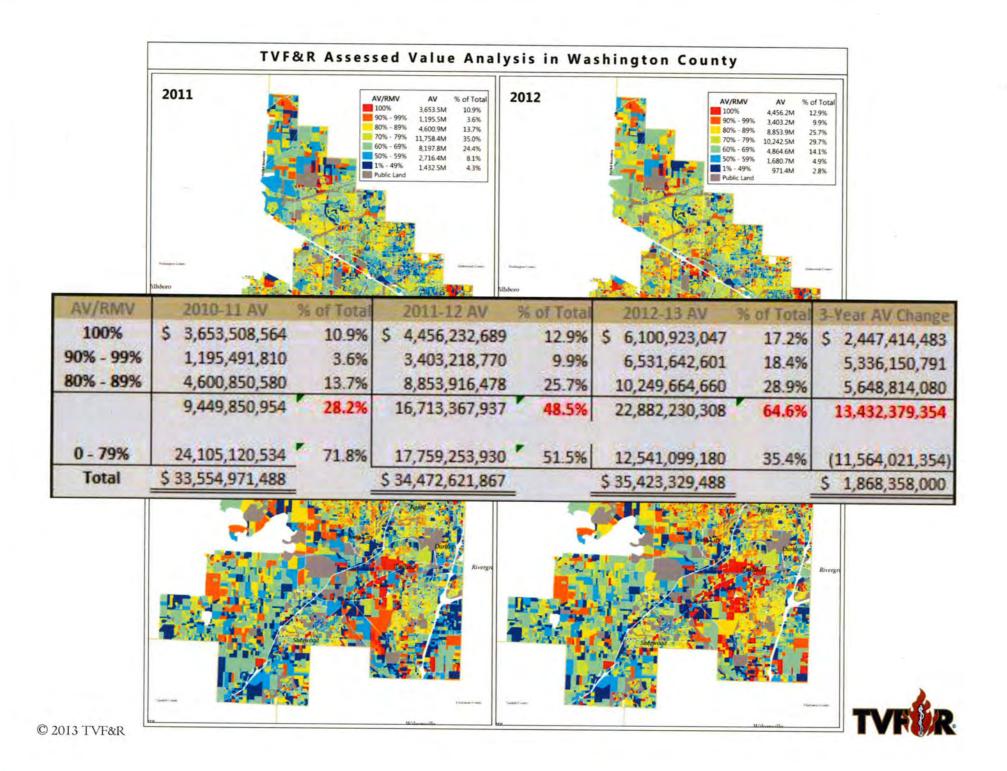
Washington County



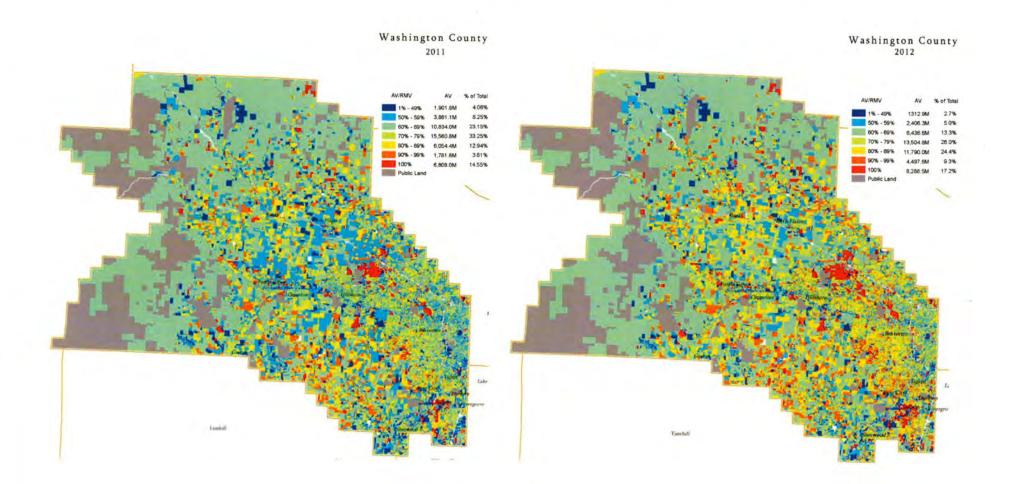




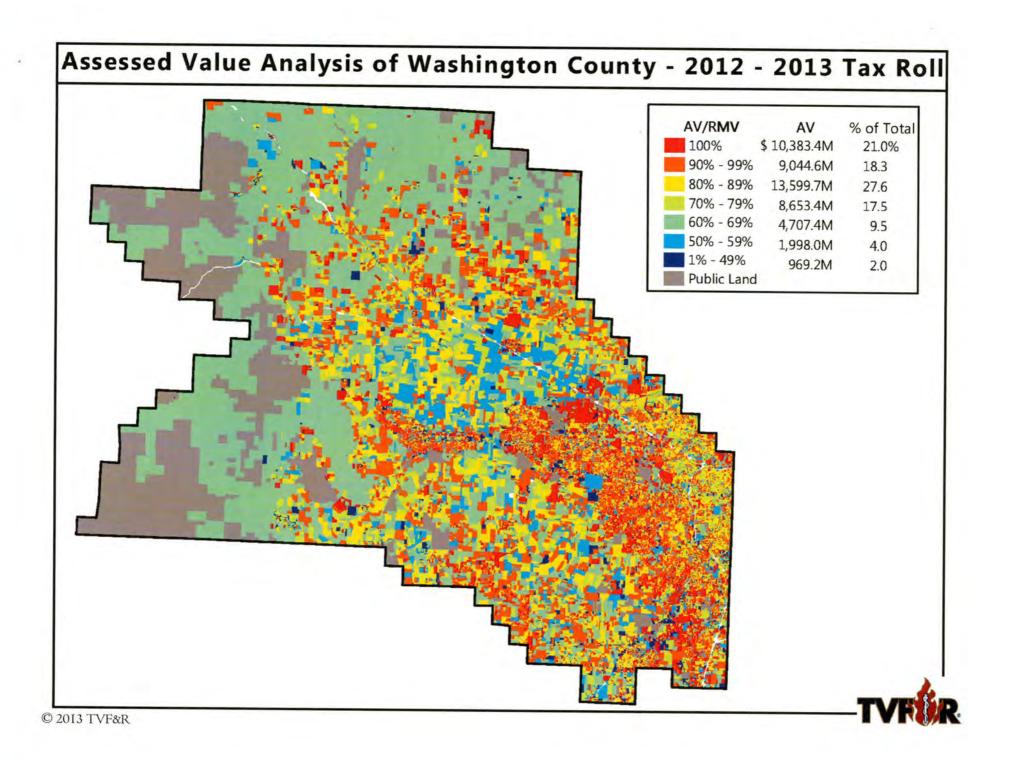
TVFUR

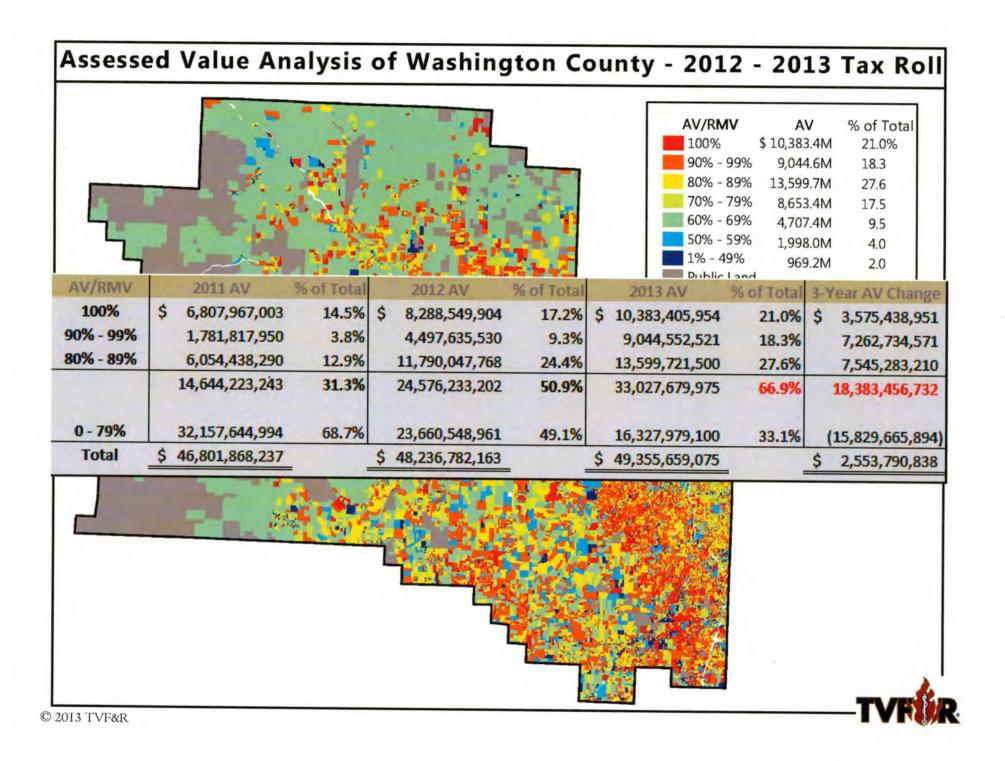


Washington County Assessed Value Analysis





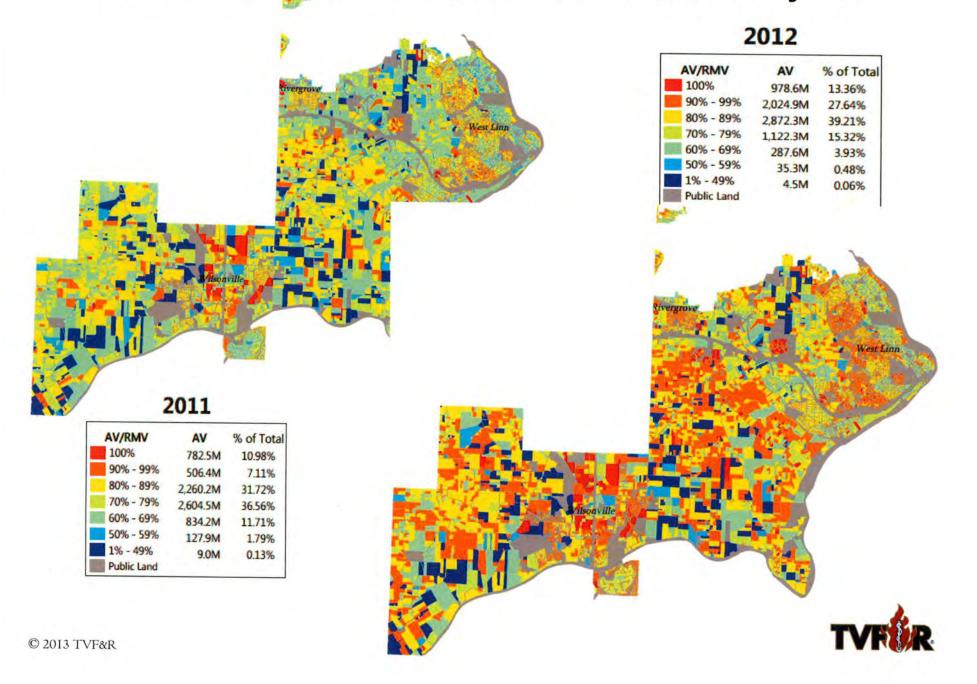


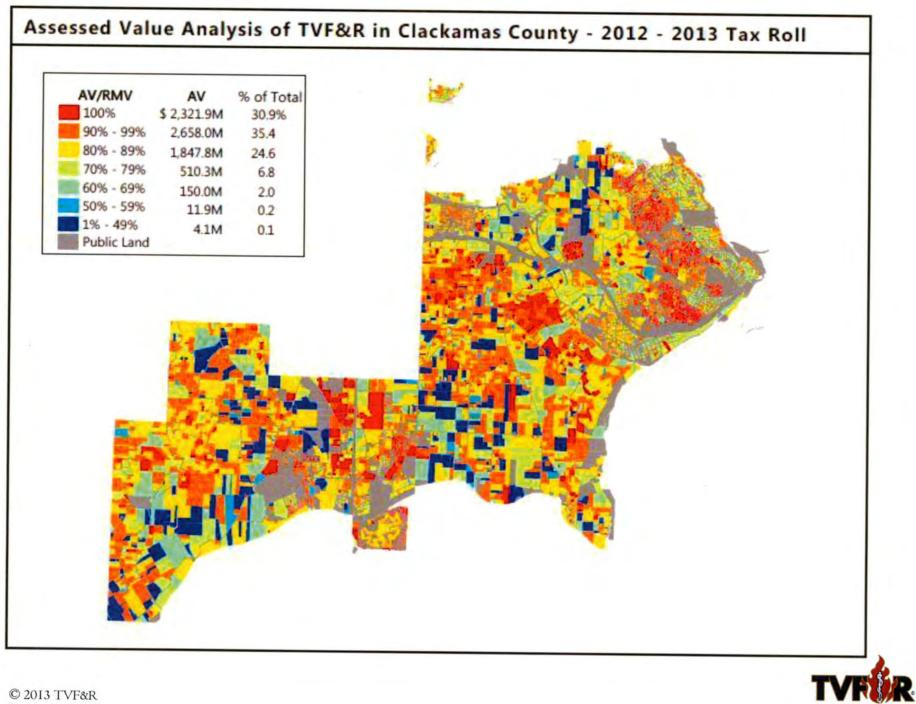


Clackamas County



TVF&R Clackamas County Assessed Value Analysis

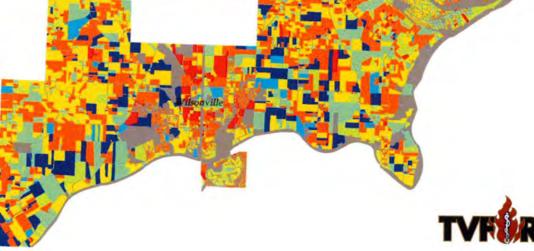




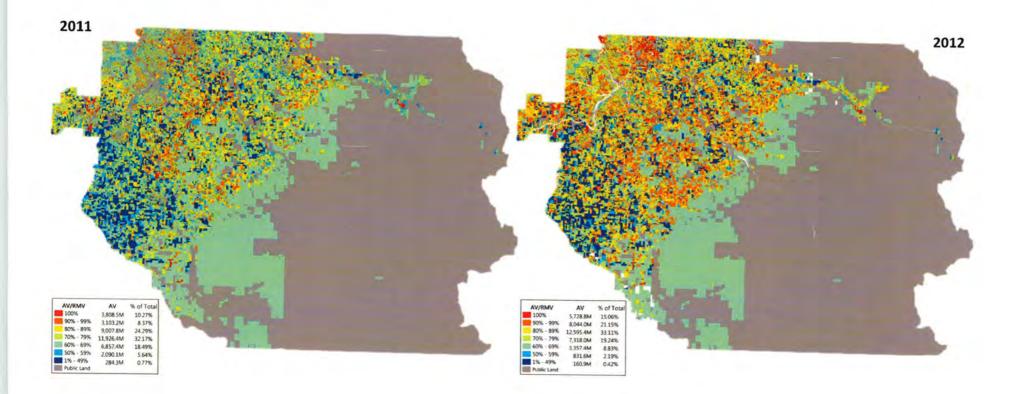
TVF&R Clackamas County Assessed Value Analysis

| | , | | 15. | | | 201 | .2 |
|-----------|------------------|------------|--|------------|--|---|--|
| | | ngrove | A Constant of the second secon | Linga | 1/ 99 80 7/ 60 50 | 00% 9% 2,0% 2,0% - 99% 2,0% 0% - 89% 2,8% 0% - 79% 1,1% 0% - 69% 2% | AV % of Total 78.6M 13.36% 24.9M 27.64% 72.3M 39.21% 22.3M 15.32% 87.6M 3.93% 85.3M 0.48% 4.5M 0.06% |
| AV/RIVIV | 2010-11 AV | % of Total | 2011-12 AV | % of Total | 2012-13 AV | % of Total | 3-Year AV Chan |
| 100% | \$ 782,492,762 | 11.0% | \$ 978,580,334 | 13.4% | the second second of all second second | | \$ 1,539,363,68 |
| 90% - 99% | 506,399,747 | 7.1% | 2,024,877,871 | 27.6% | 2,658,034,252 | | 2,151,634,50 |
| 80% - 89% | 2,260,187,888 | 31.7% | 2,872,320,550 | 39.2% | 1,847,784,816 | A 4 5 6 6 | (412,403,0) |
| | 3,549,080,397 | 49.8% | 5,875,778,755 | | 6,827,675,515 | | 3,278,595,11 |
| 0 - 79% | 3,575,576,602 | 50.2% | 1,449,706,072 | 19.8% | 676,218,560 | 9.0% | (2,899,358,04 |
| Total | \$ 7,124,656,999 | | \$ 7,325,484,827 | | \$ 7,503,894,075 | Contraction of the second s | \$ 379,237,07 |
| / | 2011 | | 6 - A | | | | |

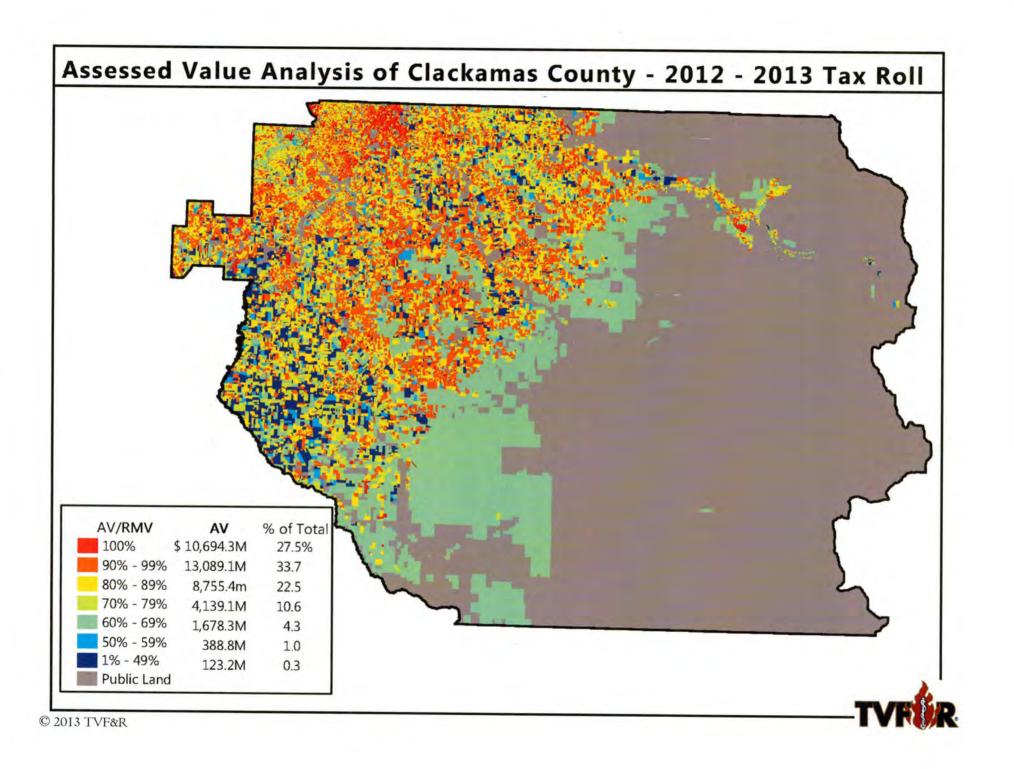
| AV/RMV | AV | % of Total |
|-------------|----------|------------|
| 100% | 782.5M | 10.98% |
| 90% - 99% | 506.4M | 7.11% |
| 80% - 89% | 2,260.2M | 31.72% |
| 70% - 79% | 2,604.5M | 36.56% |
| 60% - 69% | 834.2M | 11.71% |
| 50% - 59% | 127.9M | 1.79% |
| 1% - 49% | 9.0M | 0.13% |
| Public Land | | |

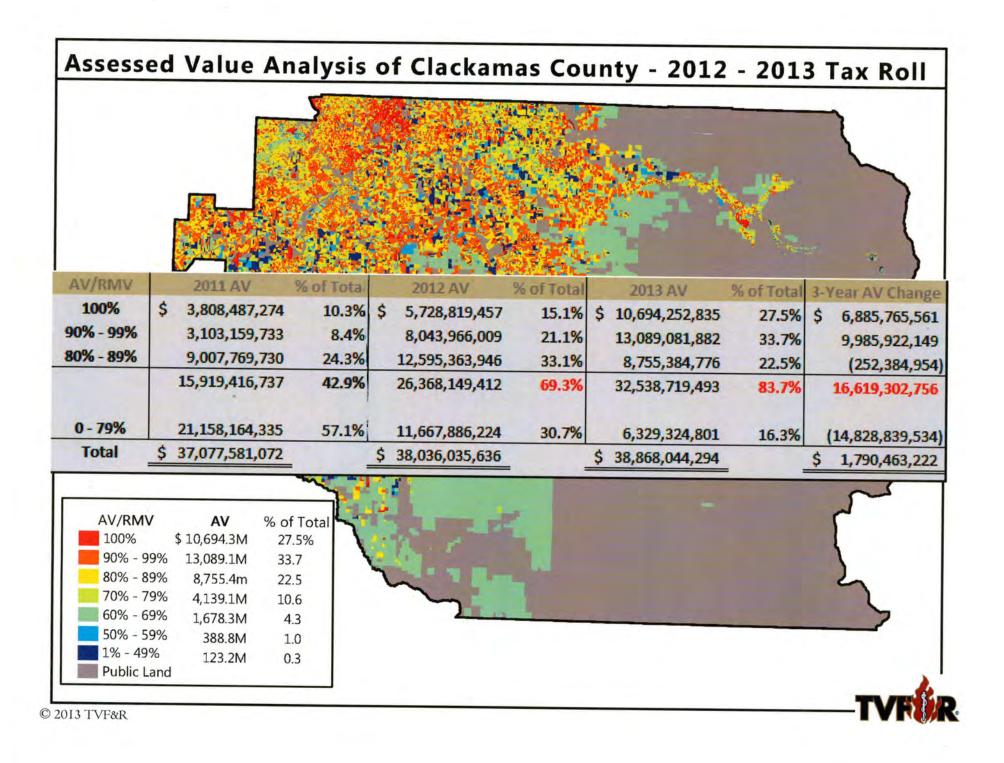


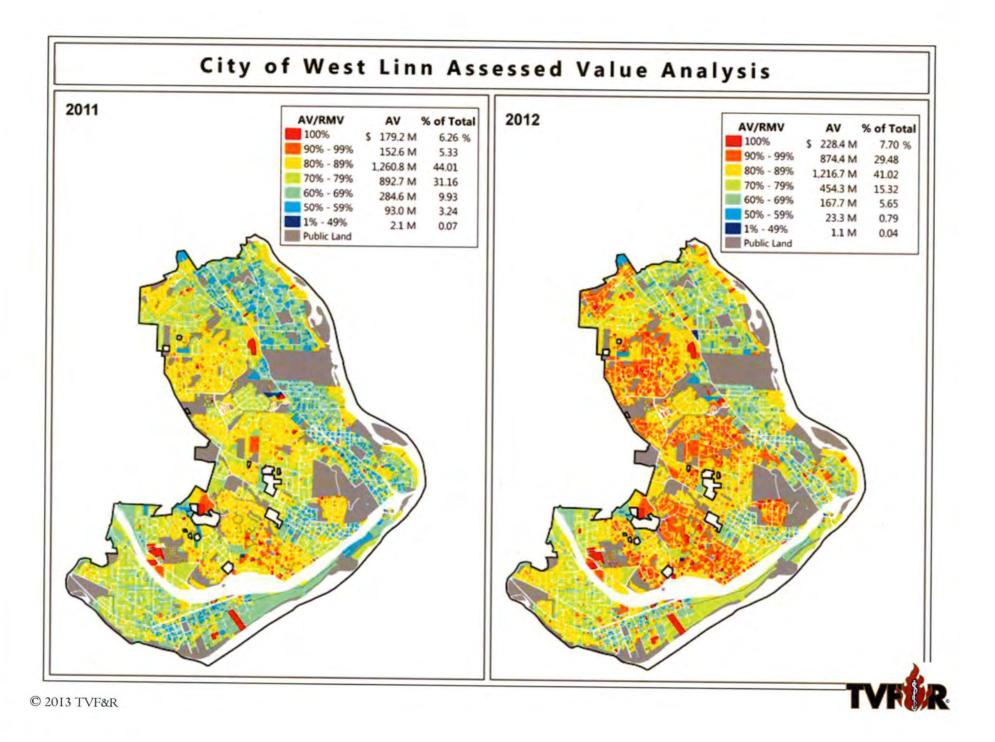
Clackamas County Assessed Value Analysis

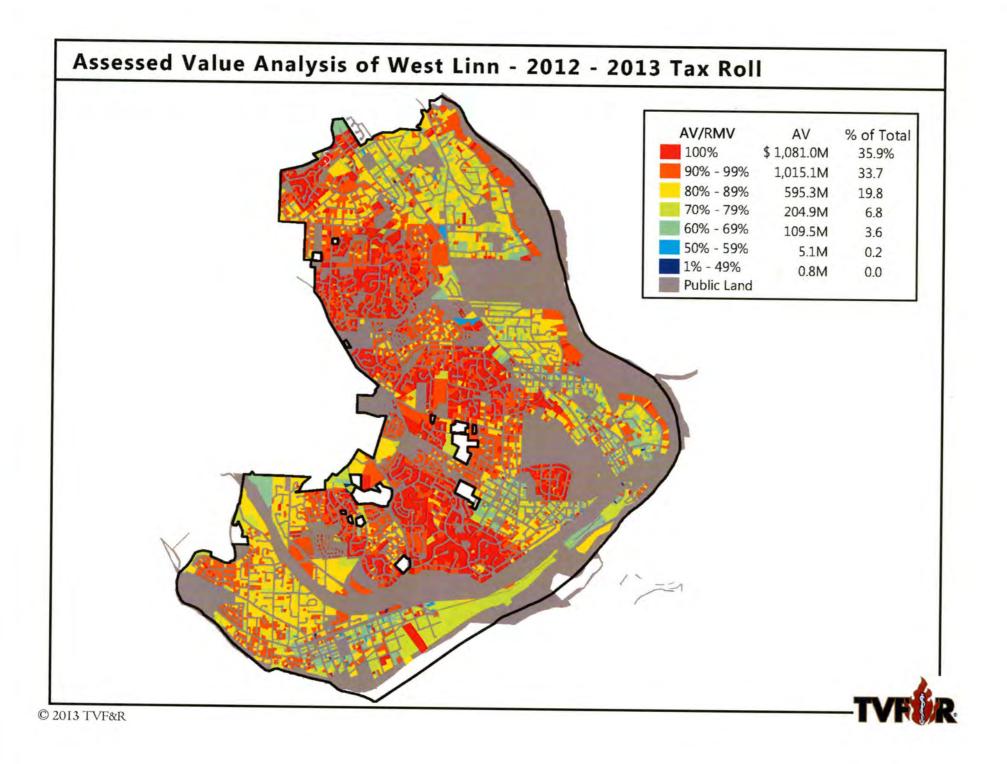


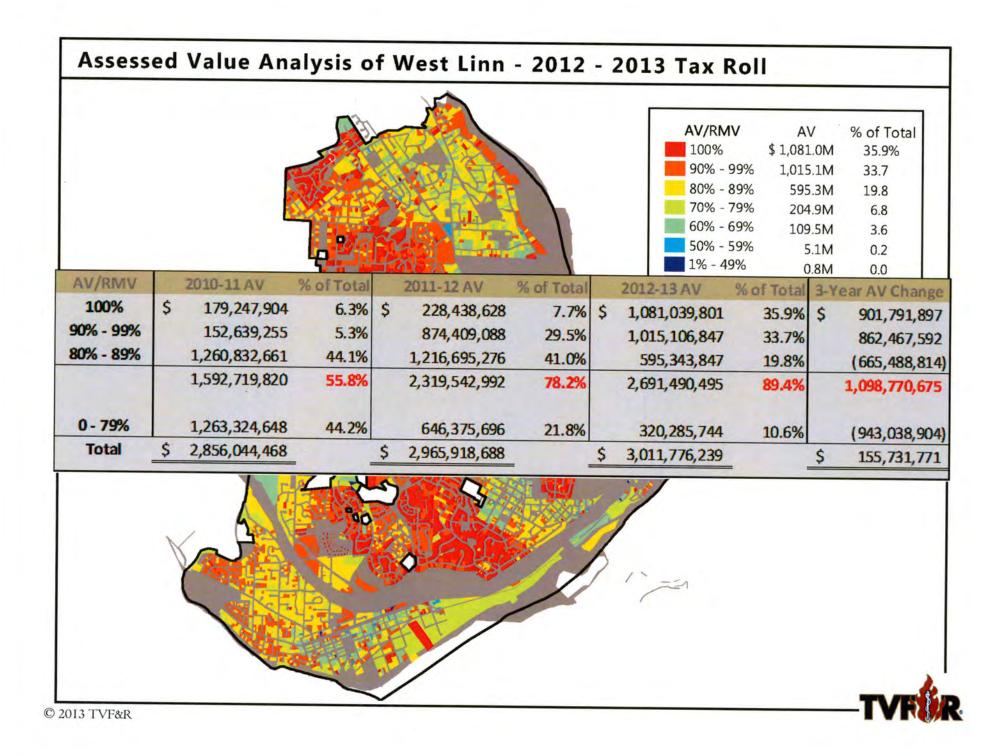


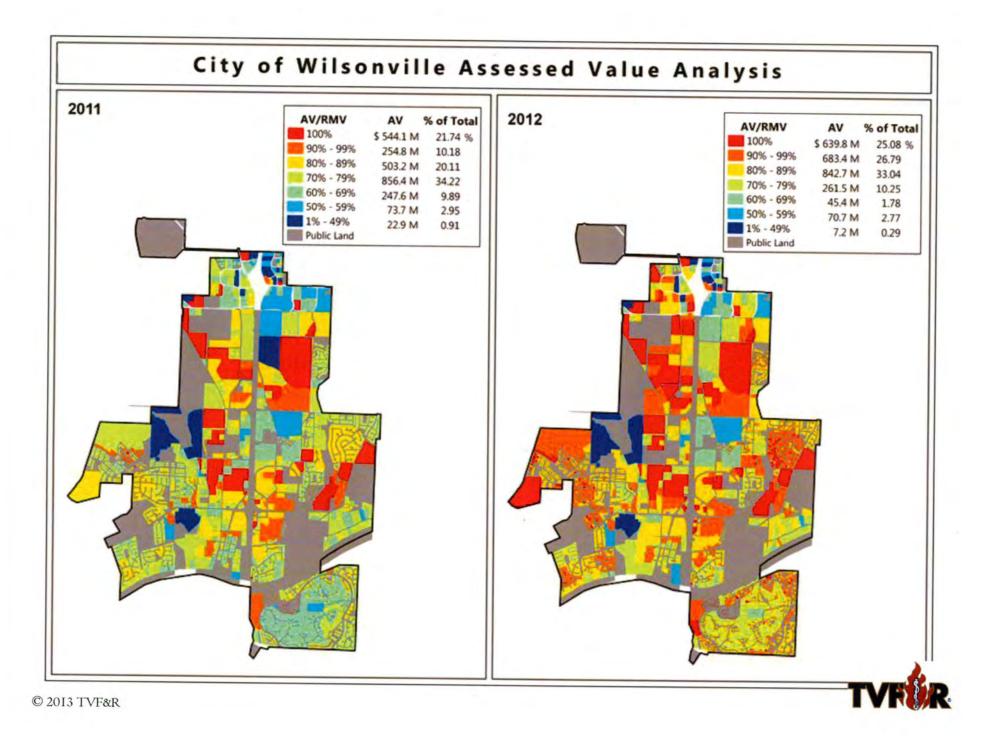


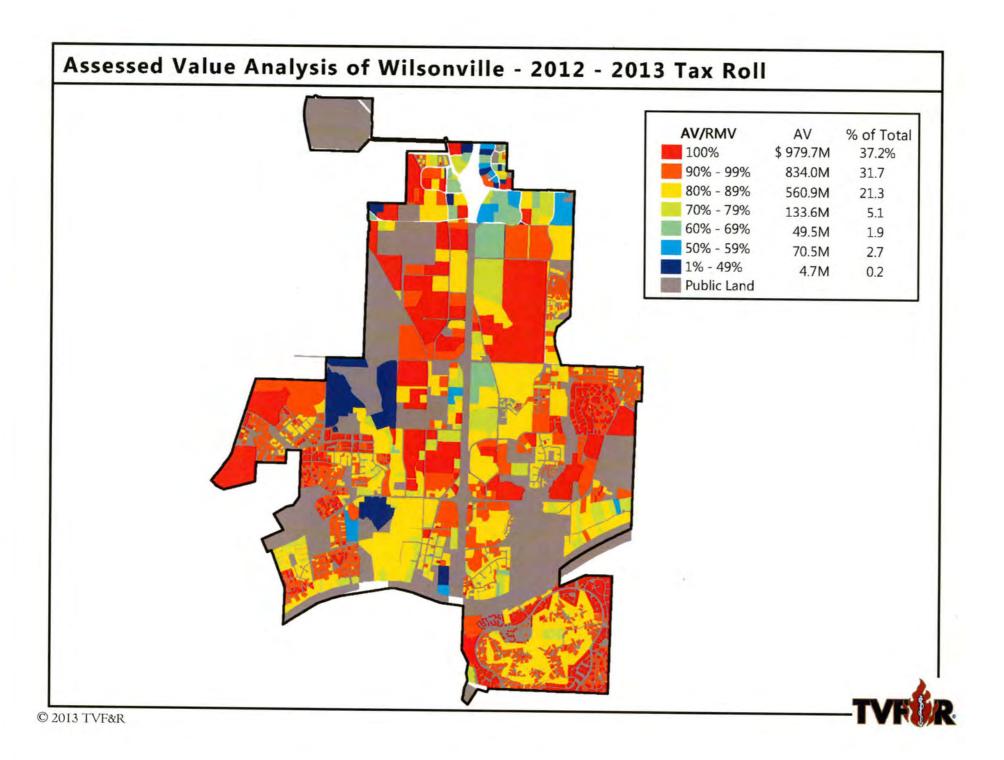


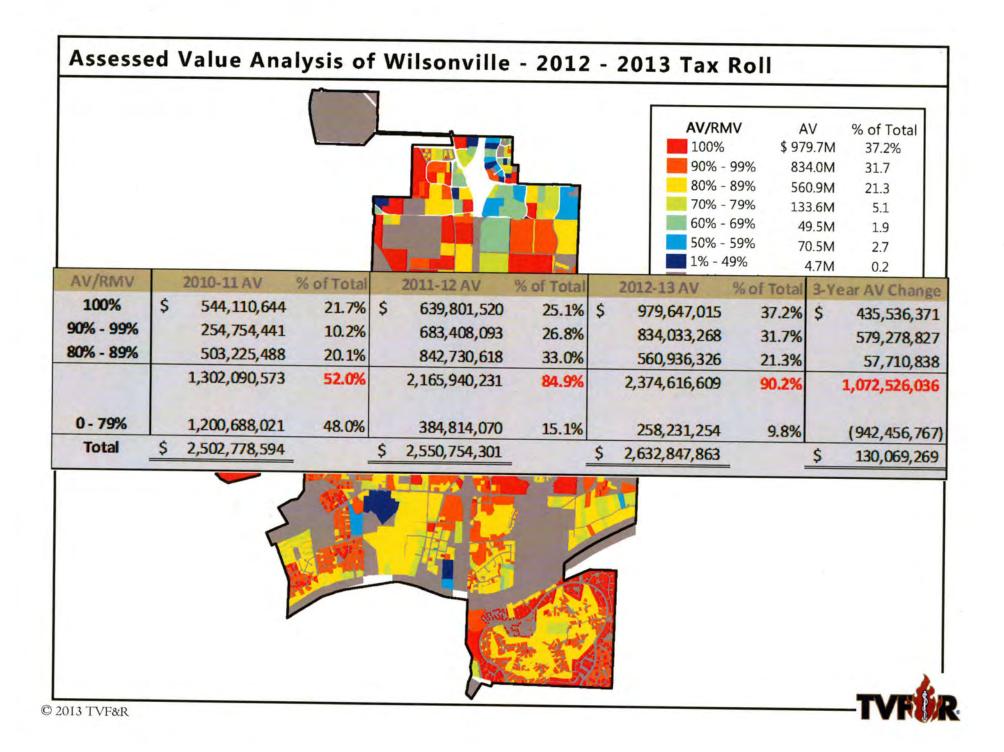


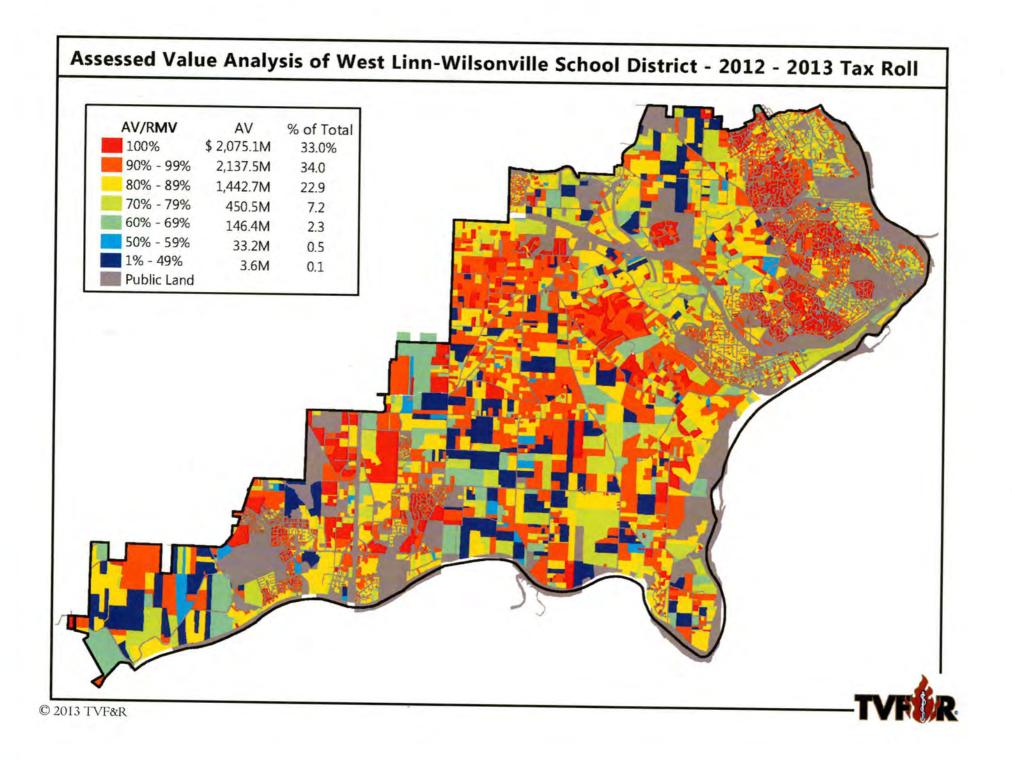


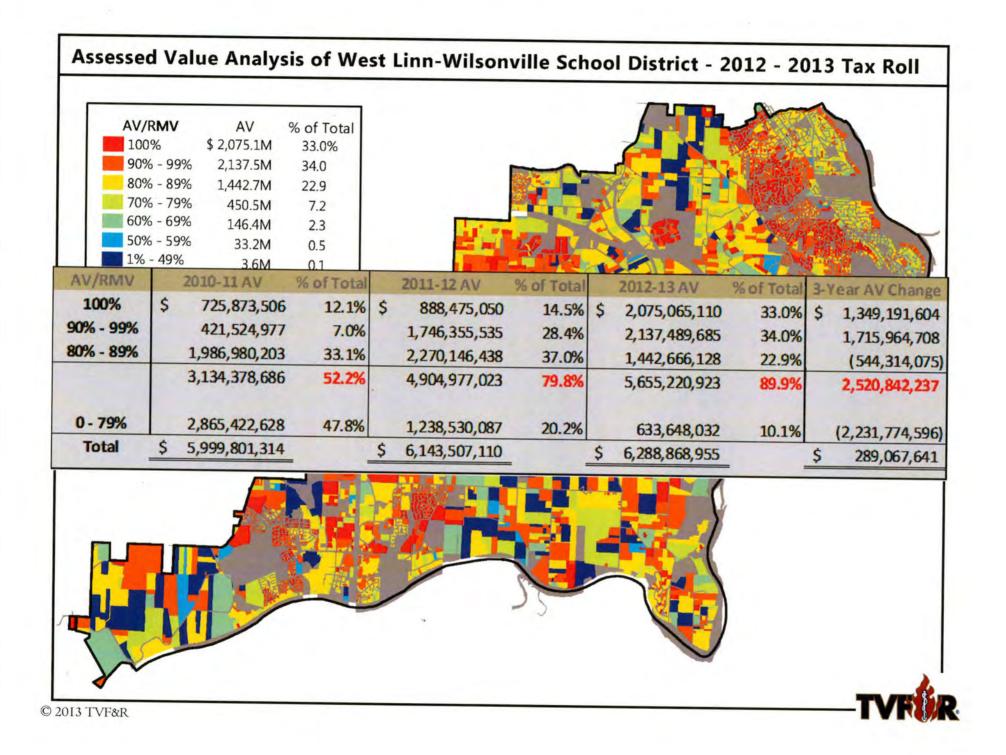






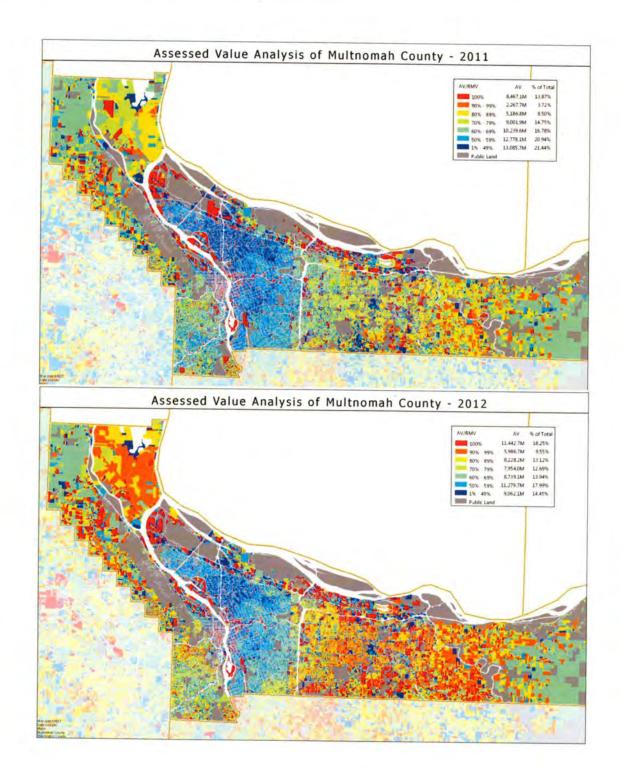




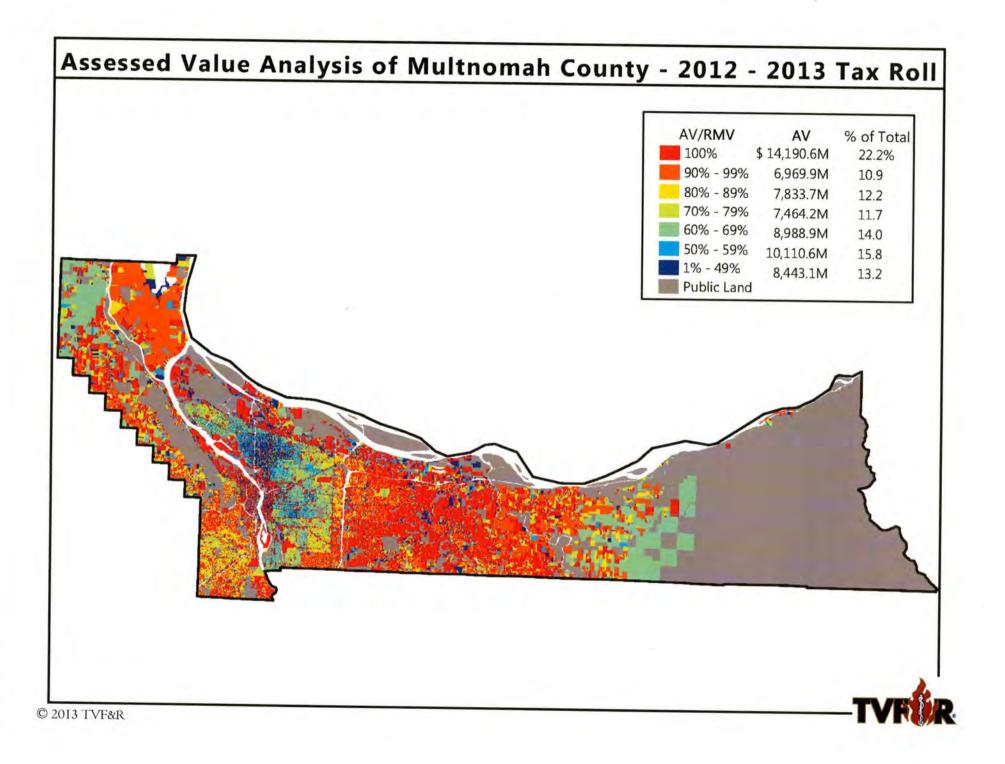


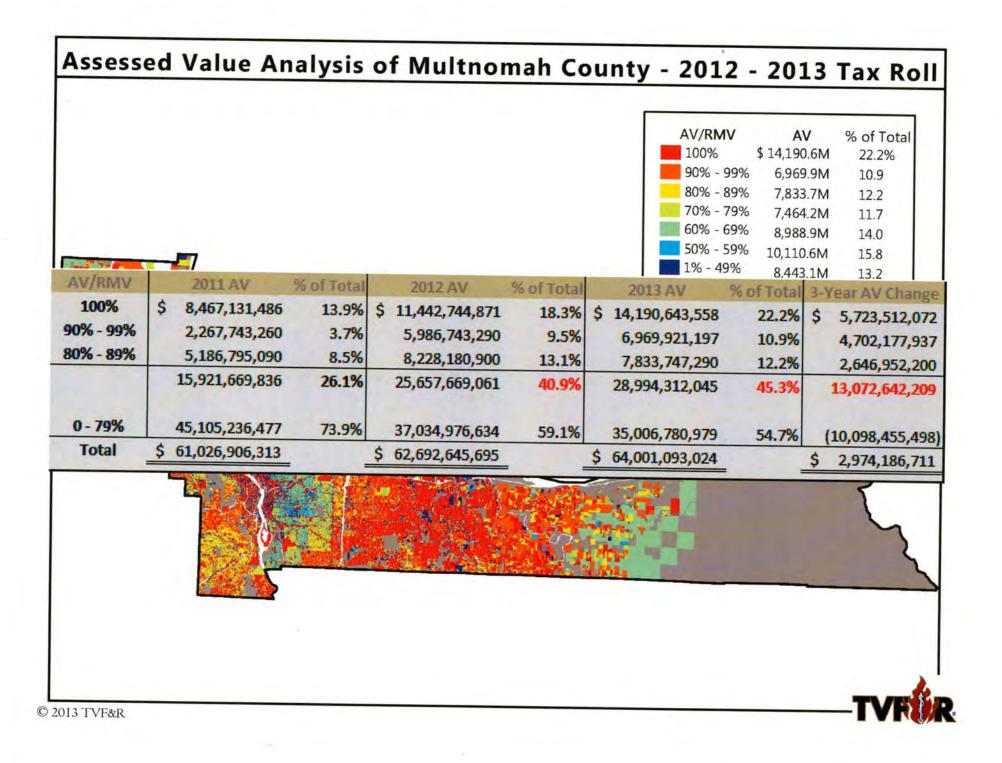
Multnomah County

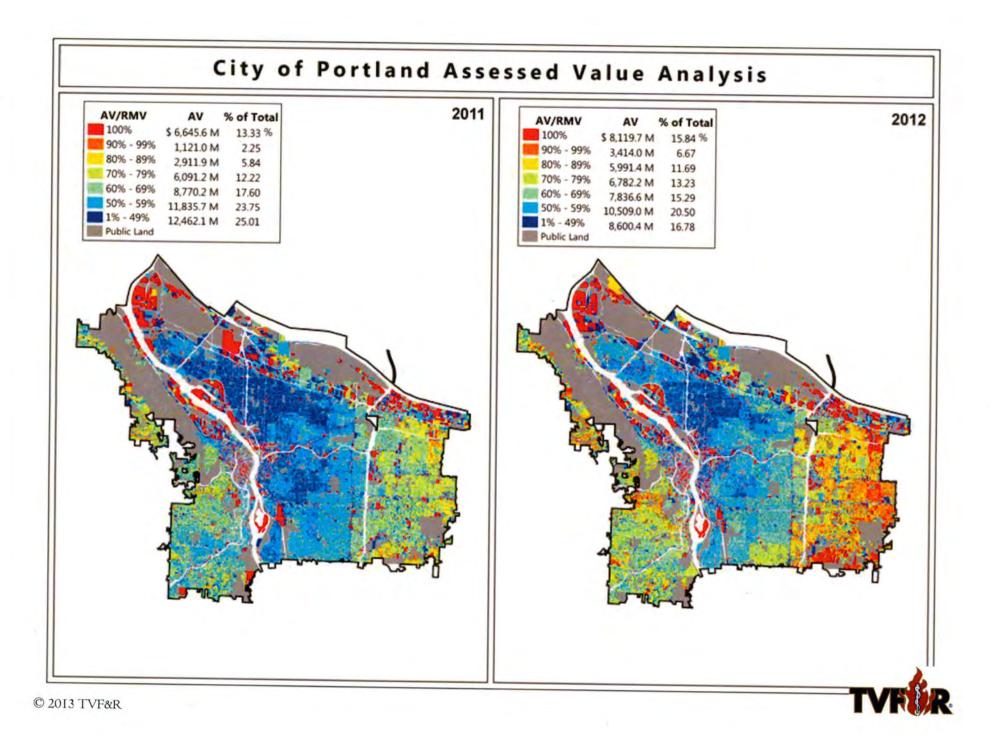


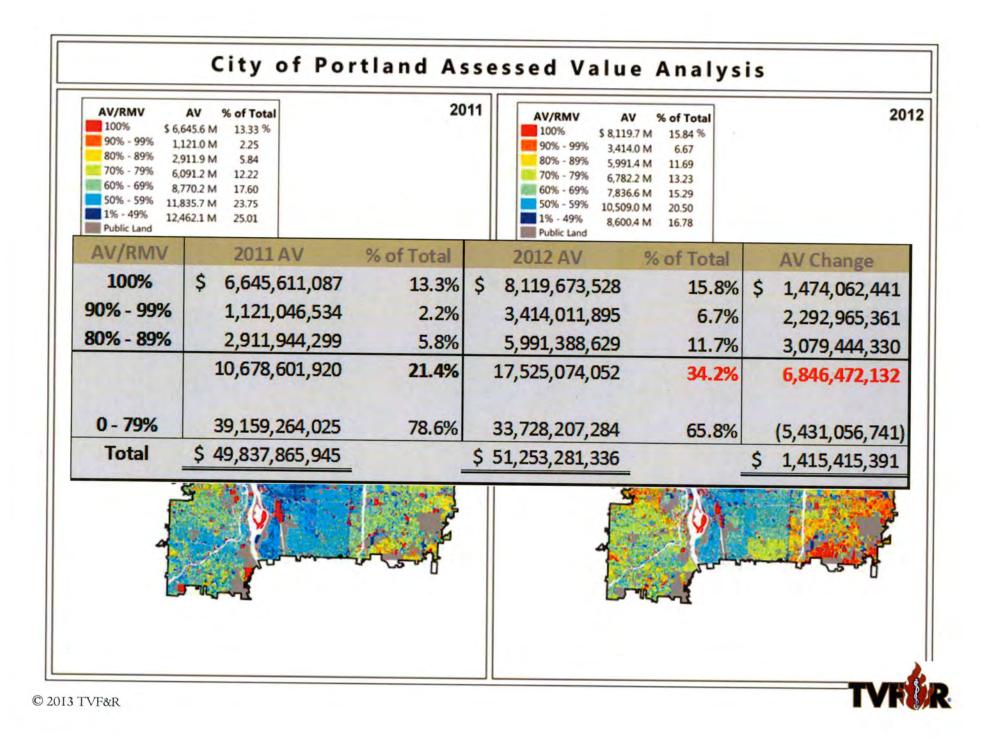












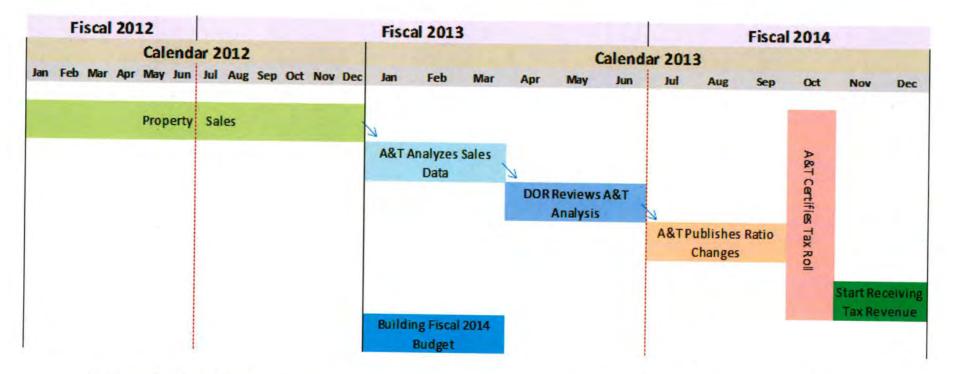
Protecting our Funding

Competition Among Taxing Districts

| 2011-2012 CURRENT TAX BY DI | STRICT: |
|-------------------------------|------------|
| COLL-PORTLAND | 63.80 |
| ESD-NW REGIONAL | 34.70 |
| SCH-HILLSBORO | 1,121.77 |
| EDUCATION TAXES : | \$1,220.27 |
| WASHINGTON COUNTY | 507.06 |
| REG-METRO SERVICE | 21.78 |
| PORT-PORTLAND | 15.83 |
| CLEAN WATER SERVICES | 0.00 |
| WASHINGTON COUNTY LOL AFTER | 133.19 |
| CITY-HILLSBORO-PHASE IN | 165.38 |
| UR-HILLSBORO-DOT | 2.48 |
| CITY-HILLSBORO-PHASE IN-AFTER | 77.66 |
| GENERAL GOVERNMENT TAXES: | \$923.38 |
| BOND-WASHINGTON COUNTY | 30.68 |
| BOND-METRO SERVICE DIST | 29.57 |
| BOND-PCC | 36.82 |
| BOND-SD #1J-HILLSBORO | 297.29 |
| BOND-TRI-MET | 13.16 |
| BOND-HILLSBORO SCHOOL AFTER | 264.80 |
| BOND-METRO SERVICE AFTER | 19.80 |
| BOND-PCC-AFTER | 34.34 |
| BOND AND MISC TAX: | \$726.46 |
| 2011-12 TAX (Before Discount) | \$2,870.11 |



Property Value Adjustment Timeline



- Essentially there is a one year lag between any given year's property sales and the resulting adjustments to RMV.
- Any tax revenue recovery is subsequently delayed.
- Budget development is occurring during A&T's analysis of sales data, can A&T provide insight into the projected Growth/Loss for Residential Property?



What do we do?

- Legislative
 - Voter Control of Local Option
 - Reset at Sale
 - 5 year to 10 year
- Staff Discussion
- Policy Discussion
- Regular Joint Meetings



How do we win?

- Be Good Government
- Value in the Community
- History of working together
- Economic Development
 - Urban Renewal
 - Enterprise Zones
 - Vertical Housing / Affordable Housing
 - Quality Projects / Transparency



How do we win?

- Don't be average
- Pay attention
- Engage
- Understand
- Influence
- WORK TOGETHER



Impacting Each Other

"For those Gresham residents who wonder why the City Council opted for a <u>utility fee</u> rather than a tax levy to <u>help</u> <u>fund operations</u>, the answer, say city officials, is one word long: compression."

"Compression hasn't been a problem in Gresham historically, as the city has low taxes. But it's certainly an issue now, says Mayor Shane Bemis, thanks to the passage of the Multnomah County library district."



The Oregonian Editorial Board. Property tax compression comes to Gresham. Oregonian. December 2, 2012



A View From Clackamas County

"The amount of relief given to taxpayers in Clackamas County went from \$7.6 million last year to \$12.6 million this year. Lake Oswego School District taxpayers saw \$1.7 million in tax relief due to Measure 5."

> Randall, Rebecca. *Local Option Takes a Hit.* Lake Oswego Review. December 8, 2011





Questions?



This presentation was developed by Tualatin Valley Fire & Rescue. If you would like to use any of the information in this presentation, or if you have questions about the content, please contact:

Michael Duyck, Fire Chief

Debra Guzman, Chief Financial Officer

michael.duyck@tvfr.com debra.guzman@tvfr.com

503-649-8577 503-649-8577



| Ha | andran, Angela | |
|-----|------------------------|---|
| Su | bject: | FW: Attendees/Agenda WLWVSD Joint Meeting |
| -1. | Chief Terry Timeus | |
| 2. | Officer Stradley | |
| 3. | Officer Moyle | |
| ¥4. | Chief Duyck | |
| -5. | CFO Debra Guzman | |
| W | EST LINN | |
| -6. | Mayor John Kovash | |
| -7. | Councilor Jody Carson | |
| -8. | Councilor Thomas Frank | |
| -9. | Councilor Jenni Tan | And Anna Constants |
| 10 | Councilor Mike Jones | Tim Ramis, CA. DL. |

< 10. Councilor Mike Jones

- -11. Chris Jordan-City Manager
- 12. Kristen Wyatt -Asst. City Manager Not coming
- 13. Kathy Mollusky-City Recorder NT

WILSONVILLE

- 14. Mayor Tim Knapp
- 15. Council President Scott Starr
- 16. Councilor Richard Goddard ex cused.
- 17. Councilor Julie Fitzgerald
- ▶18. Councilor Susie Stevens
- 19. Bryan Cosgrove-City Manager
- Juanne D .; Hancf K. ✓20. Jeanna Troha- Asst. City Manger MT
- Mark Ottenad Director of Public Affairs HT
- 22. Sandy King- City Recorder
- 23. Angela Handran- Executive Assistant NT

School Board

Board Members:

- 24. Keith Steele, Chair
- 25. Dale Hoogestraat, Vice Chair
- 26. Cheri Zimmerman, Board member
- 27. Betty Reynolds, Board member (late)
- 28. Kristen Keswick, Board member (late)

District Office Staff:

- 29. Bill Rhoades, Superintendent
- 30. Kathy Ludwig, Assistant Superintendent HT
- 31. Jane Stickney, Deputy Superintendent NT
- 32. Kathe Monroe, Director of Human Resources NT
- 33. Curt Nelson, Director of Information Technology NT
- -34. Tim Woodley, Director of Operations PT
- 35. Jennifer Spencer-Iiams, Director of Student Services NT
- 36. Doug Middlestetter, Business Manager MT
- -37. Kathy Connell, Assistant to the Superintendent & Board Secretary HT

7034

Kind Regards,

Angela Handran

NT= NOT AT TABLE